

# Company Overview

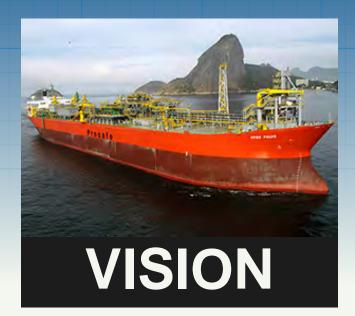


## Company Overview

- Founded in 2004.
- Headquartered in the heart of the Energy Corridor in Houston, Texas.
- Independently owned oil and gas service provider.
- Offering comprehensive capabilities and world-class expertise in engineering, procurement, construction, commissioning, operations, maintenance and project management.



#### World-wide Experience North Slope, Beaufort Sea, Alaska - Prudhoe Bay Doyon Drilling - Arctic Land Rig Project (C) BP - Liberty Arctic Land Rig (F, CA, E) Cook Inlet, AK Northern Offshore - Jackup (FEED) Furie - Kitchen Lights - Arctic Production Facility (F, PM, E, D, P) Furie - Cook Inlet Arctic Monopod (F. PM, E. D. P) Spartan 151 - Arctic Jackup Rig (PM, E, D) Statoil - Johan Sverdrup Platform (V) Gulf of Mexico (US Shelf) Sakhalin Island US Land Kerr McGee - Two Ensco Jackups (S) Exxon/Neftgas - Sakhalin Island I (Arkuntun-Dagi) o IDM - Quicksilver Kerr McGee - Ensco 25 Platform (S) Berkut Platform Drill Rig (E, D, CA on DF) Drilling System (E. D) O Cal Dive - Eight Vessels (E, D) Exxon/Neftgas - Odoptu Rig Project Sidewinder - Land Rig @ (FEED. E. D on DM, DSM, PBM) Blake Int'l - Rig 5 Platform Drill Rig (E, D) (PM, E, D) TODCO - Two Jackups (PS) Savanna - Land Rig . TODCO - Barge (PS) Tunisia (PM. CM. E) Superior Offshore - Endeavour Vessel (E, D) Sarost SA - Halk El Menzel Marlin Offshore - Barge (C) Field Development MODPU (E) Cross Logistics - Barge (E, D) Gulf of Mexico (US Deepwater) Noble Drilling - Danny Adkins Semi (D) Shell - Mars B Olympus TLP (E, D on DF) Bay of Thailand BP - Project 20K Semi (PS) Nigeria Coastal Energy -Chevron - Bigfoot TLP (F) Fairwinds - Production System (F) MOPU (S. E. D. Chevron - Bigfoot Eni - Oyo FPSO (S. IM, PM, CM, E, D, HAZOP) Venezuela/ M. P. PS) Transport Cartridges (E, D) Trinidad & Tobago Opportune - Drillship (C) O Chevron - Loran Manatee Platform Pride - Ascension Drillship (E, D) O-Drill Rig (F) Murphy - Azurite FDPSO (IM, E, D, CM, PM) Devon - Jack/St. Malo Semi (C) . Angola **ACRONYMS** Maersk - Chissonga Consulting Services Design Feasibility Study Gulf of Mexico (MX) TLWP (FEED) Construction Drawings Verification Study Procurement Pemex - Two 3,000 hp Ayatsil MORFs . Survey/Audit Equipment Specifications (F, PM, E, D, CD, ES, IM) Cost/Load Analysis Commissioning/Startup CS MatthewsDaniel /MenaDrill - Jackup (S) 0-Front End Engineering Design **Drilling Facilities** Brazil **Drilling Module** Planning/Scheduling Project Management **Drilling Support Module** Devon - Polvo Platform Drill Rig Construction Management PIPE BARN MODULE (FEED, PS, PM, E, D, P, CM, CS, IM, HAZOP) Interface Management HAZOP Hazard and Operability Study SSP - Flotel /Monopod (F) Engineering Statoil - Peregrino Two 3,000 hp MPDR \* YCorporate Drillship Monopod MOPU (F, PS, PM, CM, E, D, P, CS, HAZOP) FPSO/FSO/FDPSO Platform O Greenfield Production Facility O Brownfield EEP - Drillship (C) Jackup Vessel Semisubmersible Land Rig FEED/Study Barge

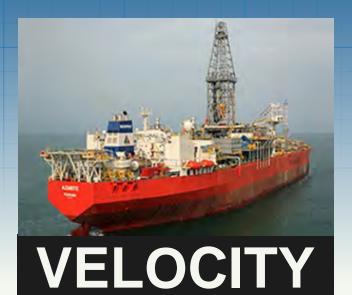


If they said it couldn't be done or called it the world's first, chances are we worked on it. For nearly a decade, William Jacob Management has been steadily earning a reputation for its work on the industry's most innovative projects.



#### **VALUE**

Beyond the immediate goal to be on time and on budget, William Jacob Management aims for the optimum balance of drivers, objectives and constraints that maximize the long-term business impact of every project.



Raw speed is only part of the equation for successful projects. William Jacob Management considers such factors as time-tomarket, time/cost of money, payback schedules and many more performance criteria in helping clients create sustainable momentum.



## Safety Record

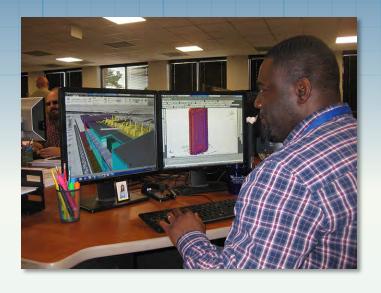
- 0.0 Incident Rate since company startup in 2004
- No First Aids
- No Lost Time Incidents
- No Recordables
- 1,800,000 + manhours worked to date offshore, in manufacturing shops or in fabrication yards
  - Commended by Murphy on the Azurite Project
  - Commended by Anadarko on the Peregrino Project





#### Personnel

- Personnel Count: 85+ employees
- Each member of the Management Team has 20+ years of experience in the oil and gas industry.
- Project Management personnel are required to have field, yard and site experience.
- Recruitment of new engineers, designers and support staff to the industry.
- Investment in training programs.





#### Management Services

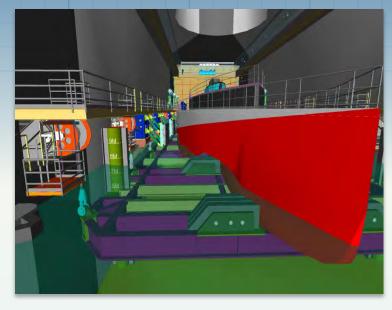
- Project Management
- Project Planning, Budgeting and Scheduling
- Procurement
- Contract Negotiations
- Commissioning / Startup
- Construction Management
- Health, Safety and Environmental
- Quality Assurance / Quality Control
- Procedure Development
- Database Development and Management
- Document Control System Development and Management
- Computerized Labeling System for Equipment and Piping





## **Engineering Services**

- Engineering
  - Process
  - Mechanical
  - Electrical
  - Instrumentation
  - Structural
  - Pipeline
- Front End Engineering and Design Studies
- Technical Assistance and Coordination
- Construction Engineering and Detailing





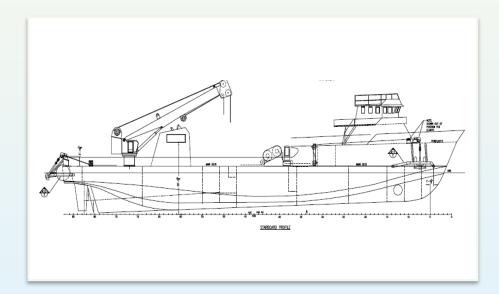
## Company Information

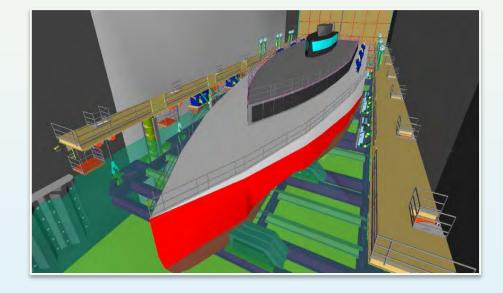
- ▶ 120+ engagements to date
- MSAs in place with numerous clients
- MSAs in place with other service providers
  - "Bolt on" additional services to create solutions for clients



#### Company Information, continued

- Reorganized to focus on existing engineering capabilities for specific clients
- Engineering capability always existed
- Project management now provided as standalone or to support engineering function





#### Clients

Anadarko

Ascot / Willbros

Blake International

British Petroleum (BP)

Bumi Armada

**CalDive** 

**CAMAC** 

Chevron

Coastal Oil and Gas

Cross Logistics

**Devon Energy** 

**Drillmec Drilling Technologies** 

**EEP** 

**EDG** 

Eni

Escopeta E&P

ExxonMobil / ExxonNeftgas

**Fairwinds** 

Frontier Drilling

Furie Operating, Alaska

**IDM** Equipment

Irving Shipbuilding

Kerr McGee

Lonestar Energy Fabrication

Maersk Oil

Marlin Offshore

McCullough & Associates

Murphy Oil

Mustang Engineering

Nabors Offshore Corporation

NAE

Noble Drilling

Northern Offshore

Oceanic Consultants

Parker Drilling

**PEMSA** 

Pride International

Savannah Energy

Sidewinder Drilling

Shell

Statoil

SSP Offshore

Superior Offshore

**TODCO** 

**TPM** 

**Worley Parsons** 

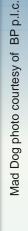




## Drilling Facilities Engineering

- Department was constructed around a core team of former Pride International personnel
- Pride personnel worked in the Technical Department for the Deepwater Projects Coordinator
- Projects executed at Pride:
  - Mad Dog
  - Holstein
  - Thunderhorse
  - Kizomba A
  - Kizomba B







Thunder Horse photo courtesy of BP p.l.c.

## Drilling Group

#### Drilling group personnel have experience with:

FDPSO	TLPs
Drillships	Semis
Jackups	Modular platform rigs
Land rigs	"Round" FDPSO











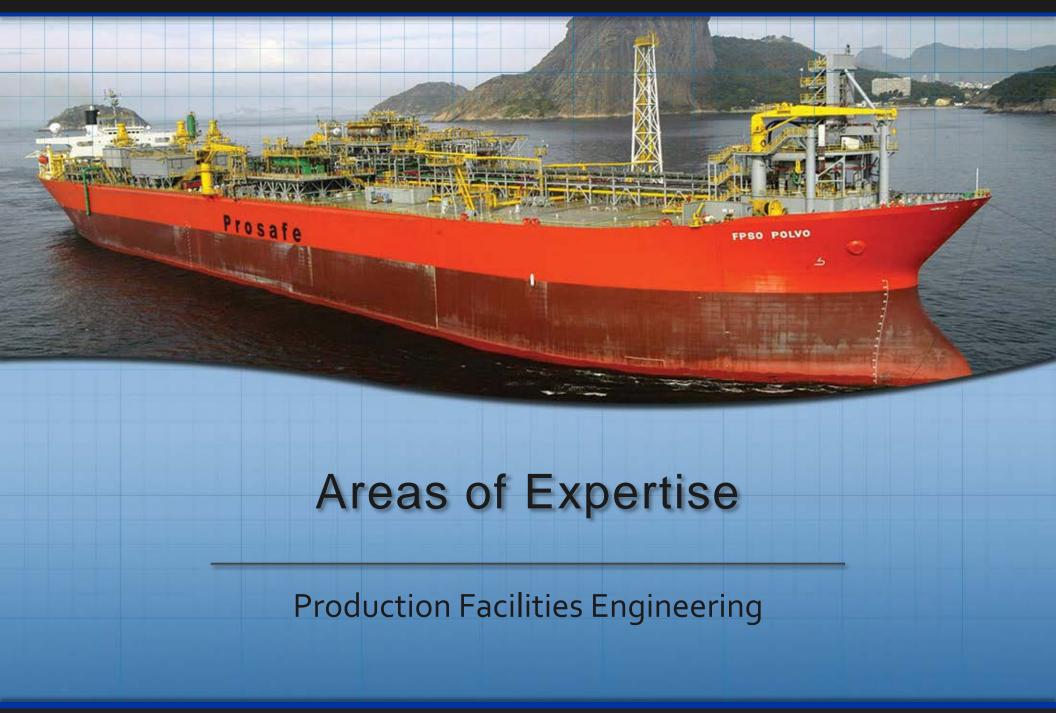


## **Drill Rig Projects**

- Undisclosed Arctic Land Drill Rig
- Undisclosed Angola TLP
- Savanna Drilling 1,500 hp Land Rig
- Furie Alaska Operating Monopod
- Shell Mars B Olympus TLP
- Devon Jack/St. Malo TLP
- ▶ PEMSA 3,000hp Drill Rigs (2)
- BP Liberty Satellite Drilling Island
- Coastal Oil and Gas MOPU
- ExxonMobil/Parker Sakhalin
   Arkutun-Dagi Drilling Facility
- Sidewinder Land Rig
- SSP Concept development for Round FDPSO

- Spartan Drilling Jackup Rig 151
- Chevron Big Foot TLP
- Blake International Blake 5Platform Rig
- Chevron Loran Manatee Study
- Statoil Peregrino 2 Platform Rigs
- Halk El Menzel Jackup
- Murphy Azurite FDPSO
- Devon Polvo Platform Rigs
- CalDive Q4000
- Noble Danny Adkins
- ▶ TODCO 155 re-fit
- ▶ TODCO 185 re-fit
- ▶ TODCO Barge Rig 49 re-fit
- Pride Deep Ocean Ascension







## Production Facilities Engineering

- Department is complemented by former Petro-Marine Engineering personnel
- Experience with:
  - FPSOs
  - MOPUs
  - Production barges
  - Junction platforms
  - 100 K BOPD production facilities
  - 100 mmscfd standard gas facilities
  - Shallow water pipelines



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## Production Group

#### Production group personnel have experience with:

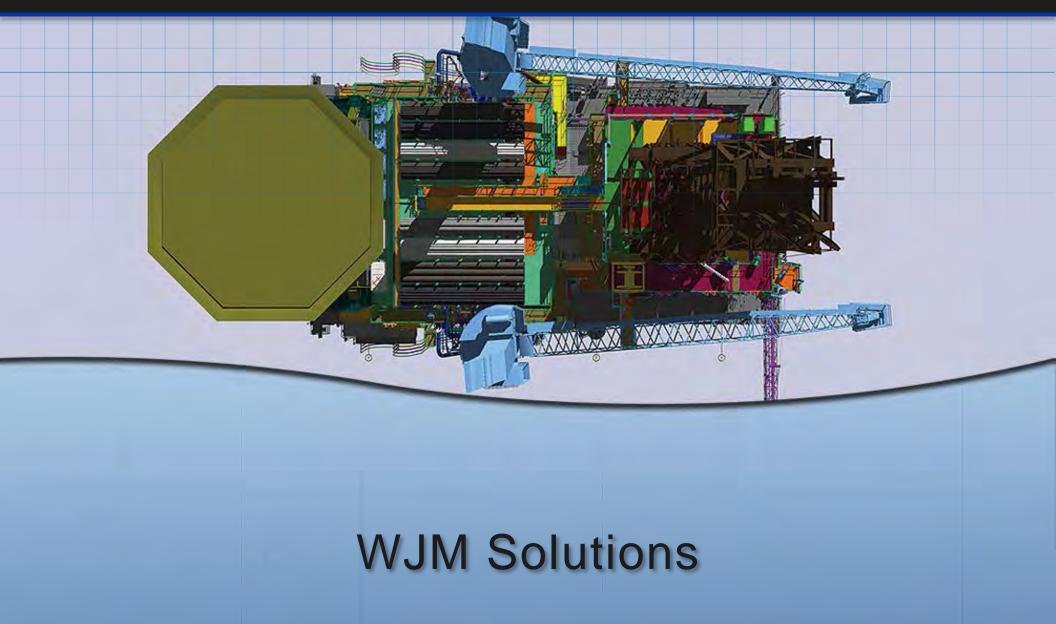
FPSOs	MOPUs
Production Barges	Junction Platforms
100 K BOPD Production Facilities	100 mmscfd Standard Gas Facilities
Shallow Water Pipelines	







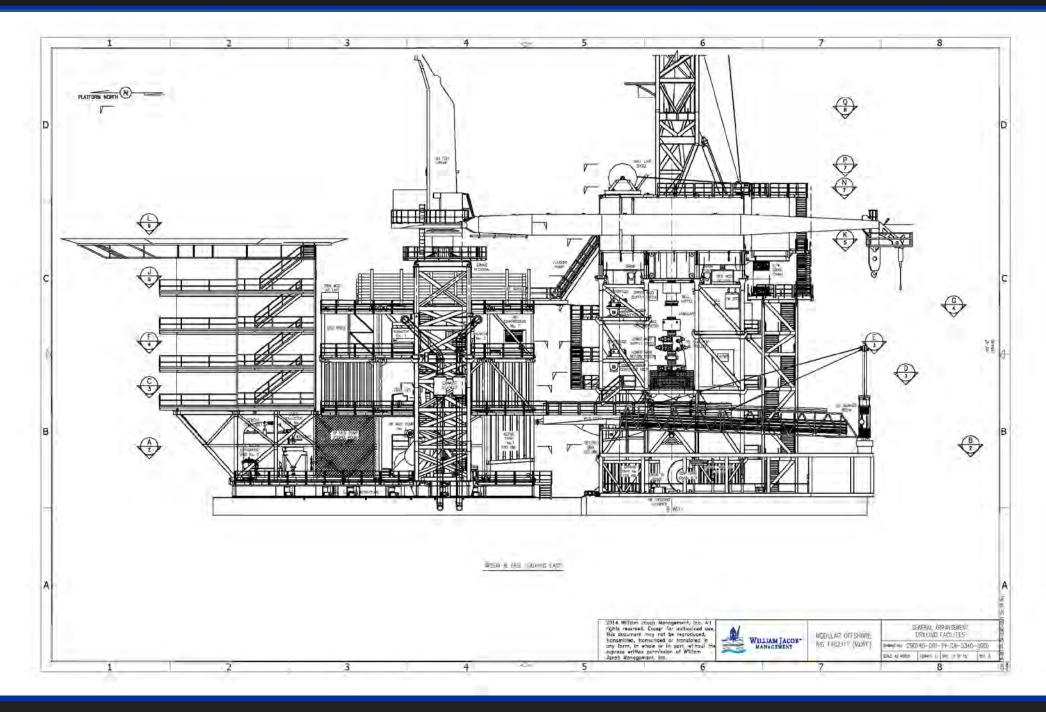
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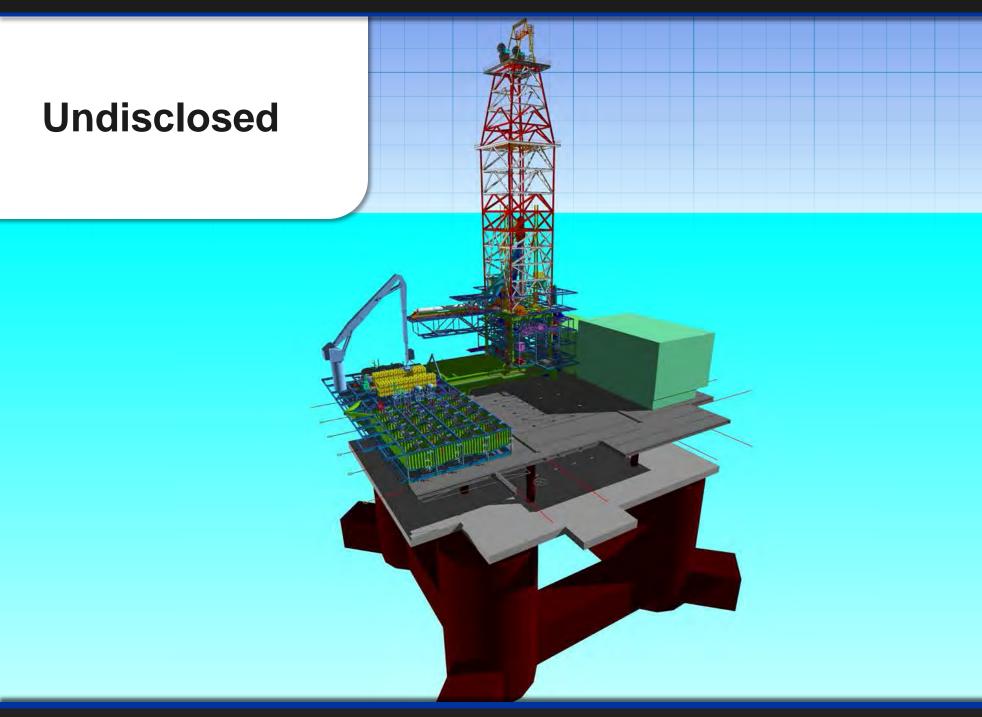
#### WJM MORF™

- Breakthrough Modular Design Erases High Installation Costs
  - 3,000hp modular offshore rig facility.
  - Used for drilling and production.
  - Two main modules: The Drilling Equipment Structure (DES) and the Drilling Support Module (DSM), which is equipped with Two (2) Offshore Pedestal Cranes rated for 75 Tons SWL c/w 120 foot Lattice Booms. The DES has the capacity to move approximately 15 wells arranged in a 3 x 5 matrix and is capable of drilling wells up to 25,000 feet.
  - Accommodates 100 rig personnel.
  - Helipad sits on top of the housing unit.
  - FIRST OF ITS KIND in size and a first for the Gulf of Mexico.





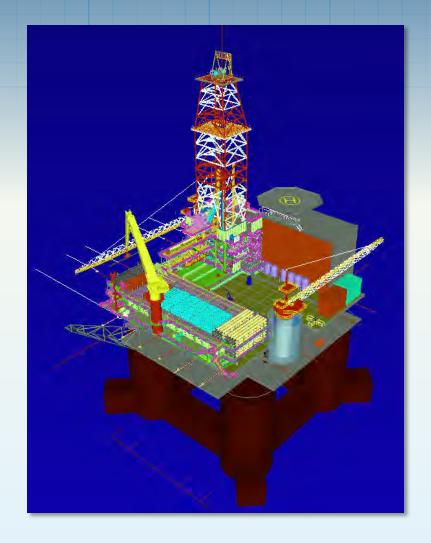


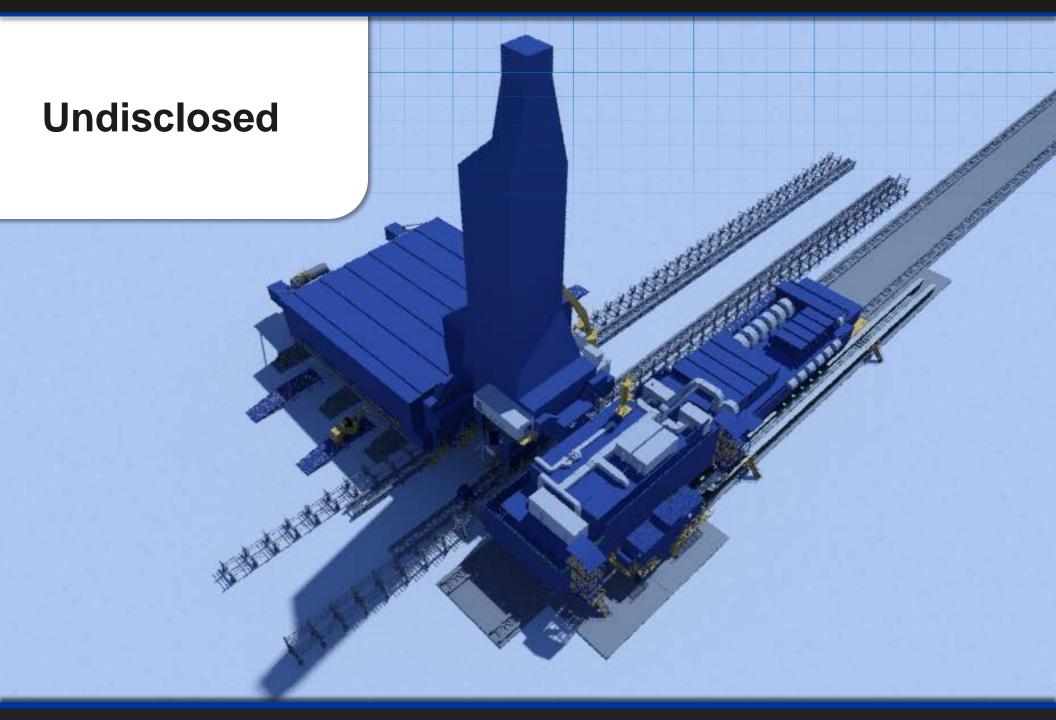




#### TLP

- Client Undisclosed
- Location Angola, West Africa
- Project The TLP, which will be moored in about 4,265 ft. of water, is expected to be delivered by mid-2016.
- Scope Pre-tender front-end engineering design services for the self contained drilling rig that will be mounted on a field development TLP off the coast of Angola.

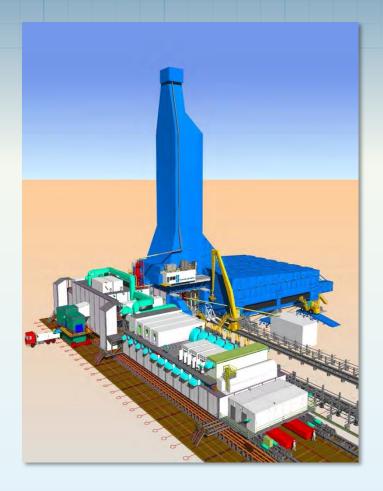






## Arctic Land Drilling Rig

- **Client** Undisclosed
- Location Russia
- **Project** Modular drill rig with three basic module components:
  - **Drilling Module**
  - **Drilling Support Module**
  - Pipe Barn Module
- **Scope** Providing Engineering and Design for the Drilling Support Module, as well as, piping, electrical and HVAC for the entire rig including the Derrick Equipment Set and the Pipe Barn.



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#### MENAdrill Rig Survey

- Client MENAdrill
- Location Campeche, Gulf of Mexico
- Project Rig survey
- Scope Determine cost analysis to refurbish fire damaged areas of the rig





#### Savanna Land Rig

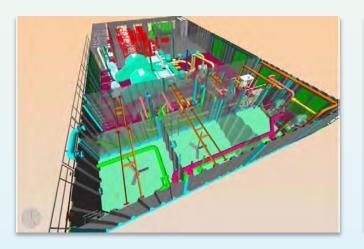
- Client Savanna Energy Services Corporation
- Location North America
- Project Fast Track Newbuild 1,500HP Land Rig with an 6 - 8 month turn around.
- Scope of Work
  - Engineering support on the construction of a newbuild 1,500HP land drilling rig for drilling services in the lower US 48.
  - Project Management
  - Construction Management

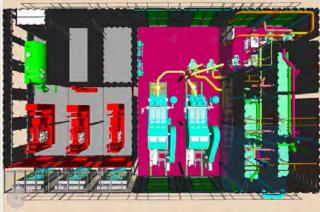


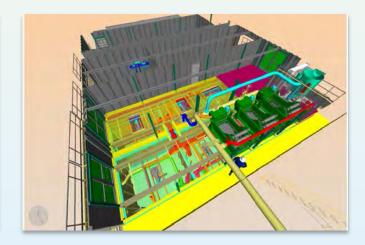


#### Land Rig #5

- Client Sidewinder Drilling, Inc.
- Location Onshore North America
- Project Design piping system for Modular Land Drilling Rig #5
- Description
  - Completed AutoCad 3D layout of modules and pipe routing for new generation land rig.







#### Land Rig #5 - Scope of Work

- Project Management, Concept Design and Engineering & Design
  - Supplied Engineering and Detailed Design
  - Produced Piping Material Take-off
  - Produced Construction Isometric's
  - Reviewed Equipment Scope of Supply
  - Produced 3-D Structural modeling
  - Produced 3-D Equipment modeling.
  - Produced 3-D Piping design.
  - Produced P&IDs for LP System.
  - Reviewed interfaces Main Platform



#### Kitchen Lights Development

- Client Furie Operating Alaska, LLC
- Location Cook Inlet, Alaska
- Project Kitchen Lights Development
  - Well Test & Central Production Facility

#### Description

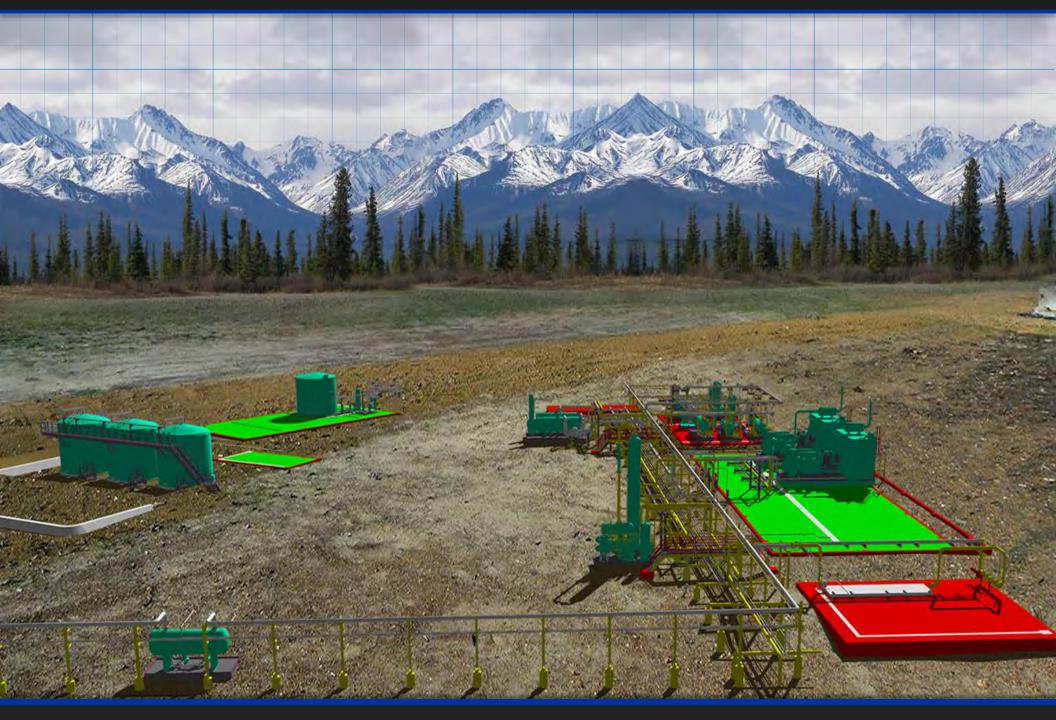
- Offshore Platform with utilities to support Drilling and Well Testing
- Onshore Separation Facility designed for 100 MMSCF/D and 8000 BLP/D
- Final Separation, Compression, Produced Water Disposal, Dehydration and Sales Gas Metering Tie-in. Design includes future oil production and pipeline
- PLC Communication between Offshore Test Facility and Onshore Separation Plant.
- Production equipment enclosed in climate control buildings.



## Kitchen Lights - Scope of Work

- AFE Estimate
- Equipment Arrangement
- Process Flow Diagrams
- Permit Documents
- Facility Bid Packages
- Interconnect Piping Design
- Electrical Design
- Instrument Control System / PLC
- Civil / Structural Design
- Work Over Drilling Rig

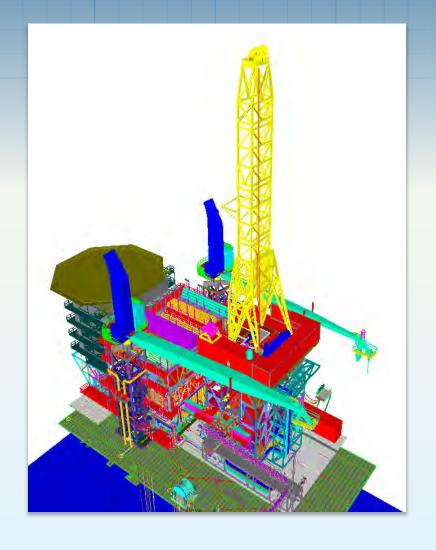






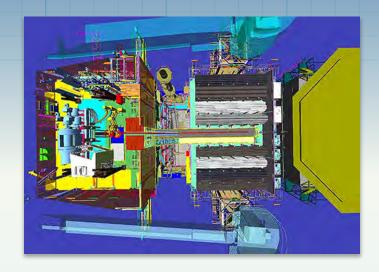
# Pemex 1 & 2 Drill Rigs

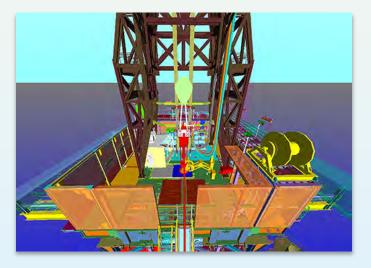
- Client
  - Drillmec
  - Lonestar
  - GroupoMexico (PEMSA)
- Location MX Gulf of Mexico
- Project Engineering and design of two 3,000 hp API platform rigs
- Description
  - Fast track new design modular drill rigs for international major oil company
  - For use in the Bay of Campeche on new drilling and production platforms.



# Pemex 1 & 2 - Scope of Work

- Produce feasibility concept study for small modular Offshore Rigs
- Supply Engineering and Detailed Design
- Produce Construction drawings
- Write Equipment Specifications.
- Review Equipment Scope of Supply
- Provide 3-D Structural design
- Provide Structural Load Analysis







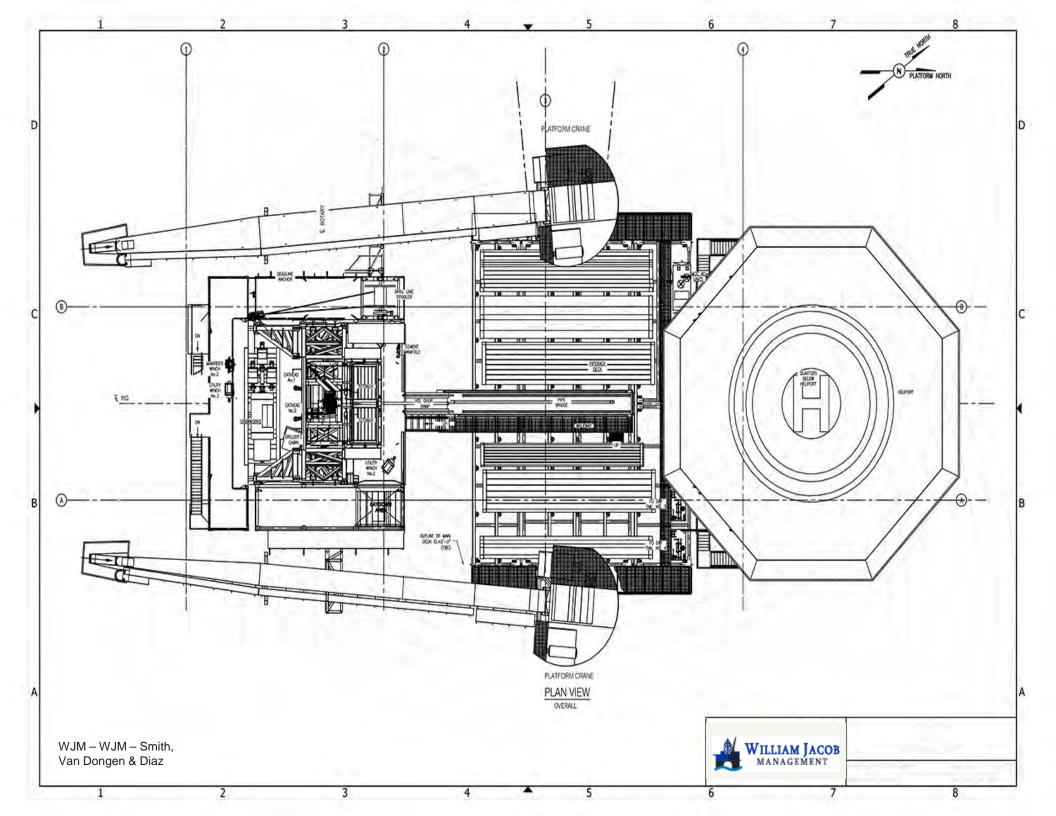
#### Pemex 1 & 2 - Scope of Work, con't.

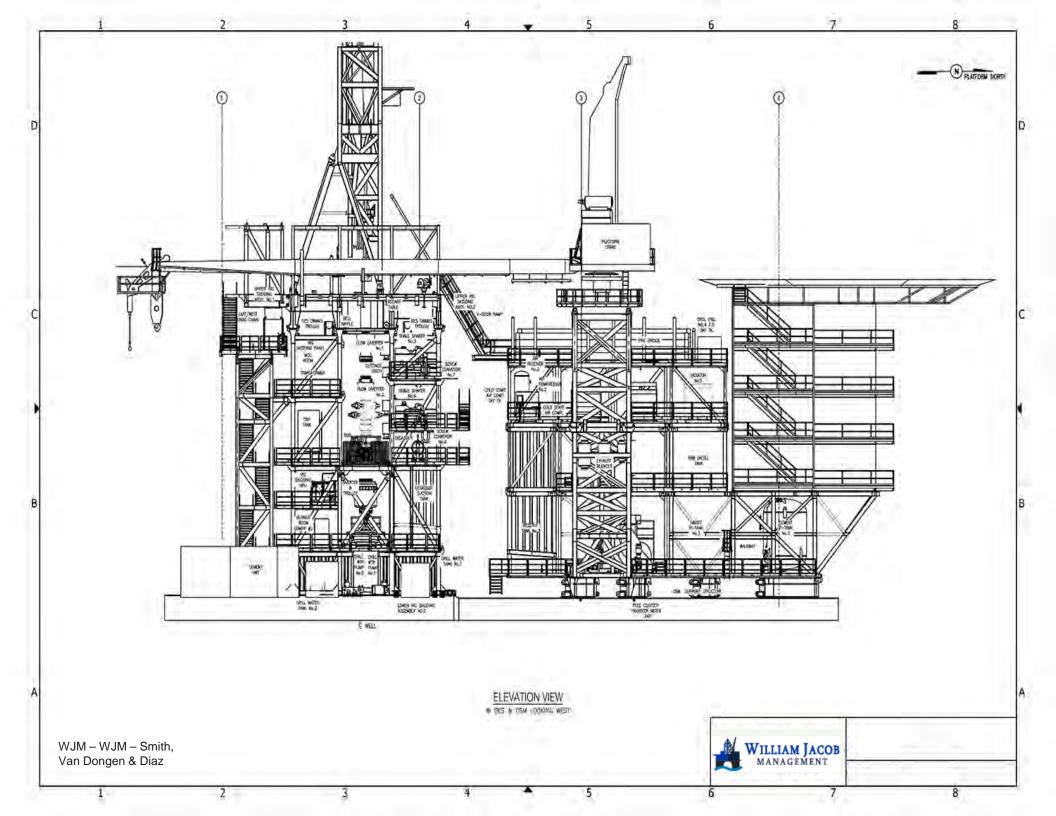
- Project Management, Concept Design and Engineering and Design of new concept, low weight module drilling unit.
  - Provide Main Deck Analysis review.
  - Provide bill of materials.
  - Provide 3-D Piping design and interface.
  - Provide P&IDs for all systems.
  - Provide Electrical design and interface.
  - Provide 3-D electrical design.
  - Review interfaces with Quarters and interfaces Main Platform.
  - Provide Offshore Field Engineering.













#### Mars B Olympus

- Client Shell Oil, Inc.
- Location US Gulf of Mexico
- Project MARS B Olympus New Build Drilling Facility
- Description
  - Design Production 100 kbbl/d with production capacity of about 100,000 boe/d.
  - 24-slot drilling unit and includes capacity for Six subsea wells to gather production from the nearby West Boreas and South Diemos fields
  - Water Depth 3,000 feet in the Mississippi Canyon area about 1 mile from existing Mars platform, which started production in 1996.





#### Olympus - Scope of Work

- Providing support to Shell for the engineering and design of a new build drill rig for the Mars B Olympus TLP.
- ▶ Teams in the office and on site are providing assistance.









#### Polvo Development

- Client Devon Energy
- Location Brazil
- Project Refurbishment of Ensco drill rig and related equipment that was installed on a new wellhead platform and merged with new production equipment.
- Highlights
  - First independent into Brazil without Petrobras.
  - Fastest lead time to first oil for a Devon project.
  - Managed the FEED study by Paragon Eng. (27 development concepts).
  - Instrumental in selecting the development scenario.
  - Managed the Brazil regulatory and importation scopes of work and commended by the Brazilian Navy
- ▶ Greatest challenge new territory



#### Polvo Development - Scope of Work

- Managed the drill rig scope of work and acted as E&C Manager of the overall project
- Purchased existing 3000 hp SPAR platform rig from ENSO to install on fixed platform.
- Evaluated existing rig and equipment and made recommendations for refurbishment or replacement.

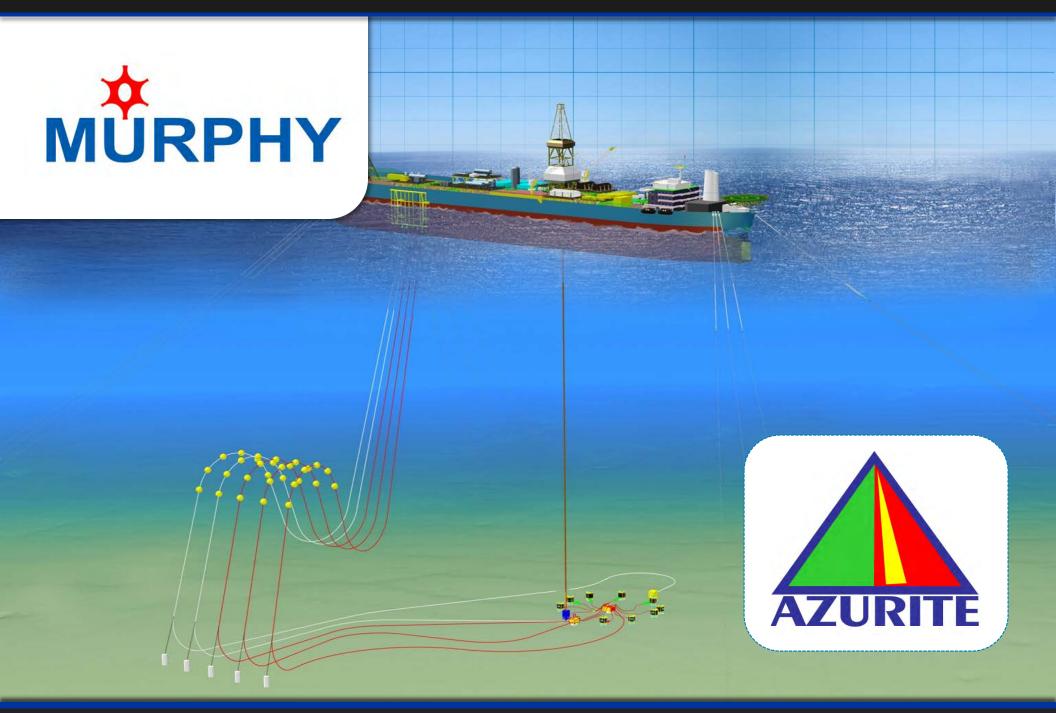




#### Polvo Development - Scope of Work

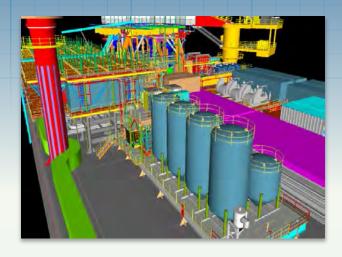
- Wrote specifications for new equipment.
- Provided Scope of Work for refurbishment.
- Evaluated technical bid(s) content and made recommendations.
- Provided 3-D piping design, P&IDs for all systems, PLC design and interface,
   3-D electrical design and interface.
- Provided equipment expediting / inspection. Milestone endorsement / progress payments.
- Construction Management and planning.
- Onsite QA/QC during construction / installation.
- Provided onshore commissioning of rig systems.
- Provided offshore hook-up and commissioning.
- Prepared Ibama regulatory documents.
- Managed all importation for entire development.
- Managed all interface with Brazilian Navy and prepared, submitted and defended all regulatory submittals.
- Assisted with offshore hookup and commissioning.





## Azurite F(D)PSO / VLCC

- Client Murphy West Africa Ltd.
- Location Republic Of Congo
- Project Industry first ever FDPSO
- Description
  - 40,000 BOP/D and 18 MMSCF/D
  - Storage Capacity 1.3MM Barrels of Oil
  - Positioned in 5000 ft W.D.
  - 3000 HP Drill Rig
  - William Jacob Management was the Drilling Interface Coordinator for Murphy Exploration
  - Provided on site support in FELS in Singapore and PT Citra in Indonesia

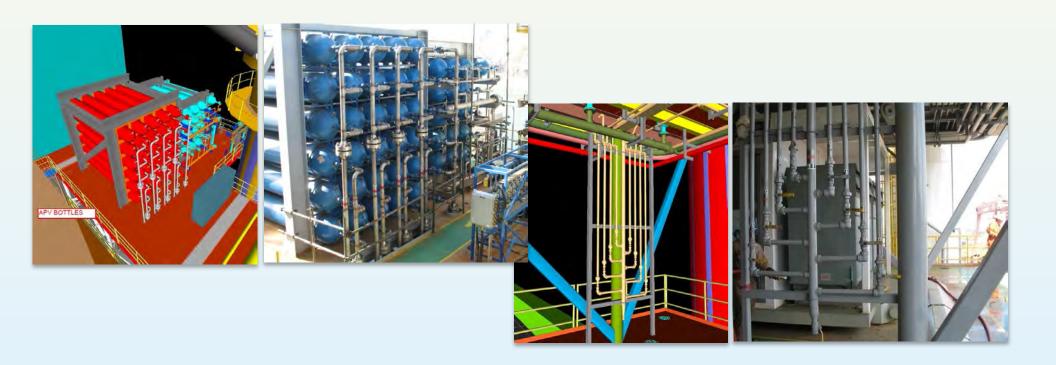






# Azurite F(D)PSO / VLCC, con't.

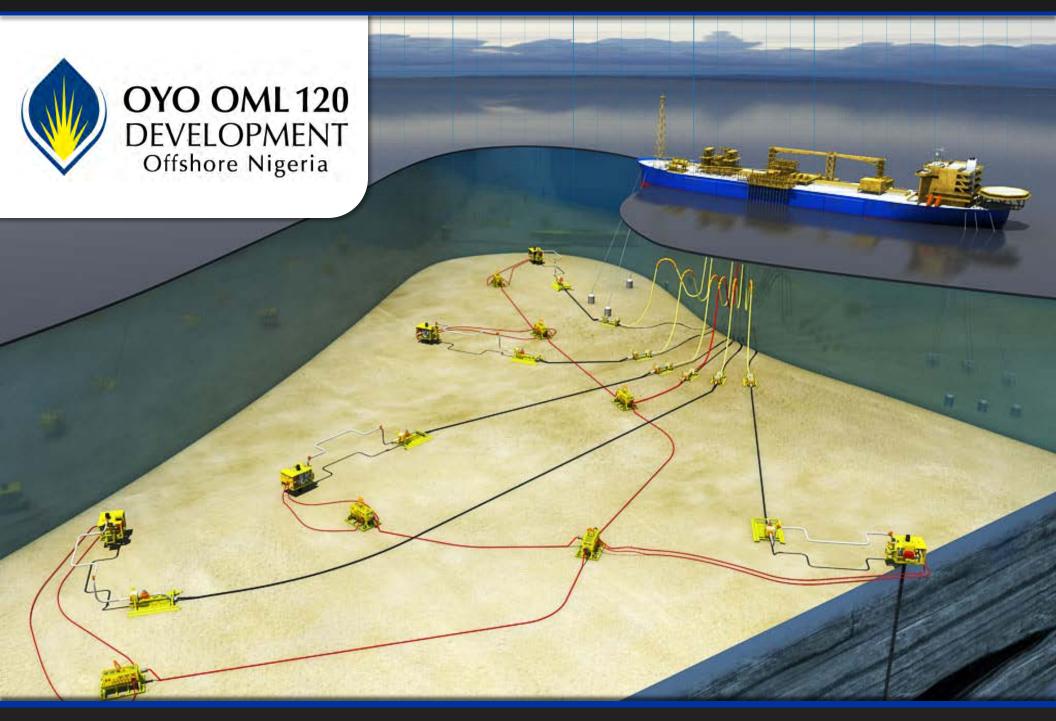
- Provided detailed designs of numerous system components including pony decks and riser handling
- Vendor coordination
- Greatest challenge change of scope



#### Azurite - Scope of Work

- Provided all the interface management and engineering between the FPSO production facilities, sub-sea and drilling modules.
- Provided on-site construction management in Singapore and Batam, Malaysia.
- Engineer and design drilling modules for integration onto FDPSO vessel deck and substructure for integration over the vessel moon pool.
- Engineer and design of tensioner system.
- Liaise with drilling module transportation and installation companies (Batam-Singapore).
- DnV Interface.





#### OML 120 Development

- Client Allied Energy / Camac International / Eni
- Location West Africa
- Project 40,000 BOP/D & 60 MMSCF/D FPSO with Water Injection & Gas Lift/Injection
- Highlights
  - Scope of work increased during project timeline
  - Fast track project with First Oil achieved on 12-15-2009





#### OML 120 Development

- Interface management between partners Allied, ENI, NAE and CAMAC and their vendors
  - Bumi Armada FPSO
  - Aker subsea
  - Technip flowlines
- Greatest challenge Global coordination of multiple entities





#### OML 120 - Scope of Work

- Validated detail design.
- Provided oversight / design review of FPSO topsides design by Bumi Armada (KL) and DPS (UK)
- Specific activities included:
  - Surveyed and Inspected FPSO Candidate (Romania).
  - Evaluated Technical Bid(s).
  - Interface engineering between subsea company, flexible flowlines, ship's system and topsides design.
  - HAZOP review in U.K. / Indonesia.
  - Design review in Singapore and Italy.
  - On site construction surveillance in Singapore
  - ABS interface coordination in Kuala Lumpur.
  - Review/approval of vendor drawings
  - Review/approval of P&ID's.





## Peregrino DR-1 / DR-2

- Client Kerr Mcgee / Anadarko / Statoil
- Location Brazil
- Project
  - Refurbishment of two H&P (DR-1 / DR-2) drilling rigs and related equipment onto two wellhead platforms and merge with new equipment.
  - Project management, engineering, construction management, onshore and offshore commissioning for drill rigs.

#### Highlights

- Project started with Kerr McGee in 2006 then in 2008 transferred ownership from Anadarko to StatoilHydro
- On site at Kiewit Offshore in Corpus Christi, Max Welders in Houma and ESI in Houma from 1/07 – 12/09





#### Peregrino DR-1 / DR-2, con't.

- Provided ongoing engineering support through 2/11
- Provided a 15 man team for commissioning services of drill rigs, topsides and FPSO offshore Brazil through 6/11
- **Greatest challenge** multiple changes in operating partner with differing requirements







### Peregrino - Scope of Work

- Provided mechanical, process and electrical engineering and design.
- Assist in procurement of two existing 3000 hp platform drill rigs.
- Evaluate existing rig and equipment and make recommendations for refurbishment or replacement.
- Write specifications for new equipment.
- Evaluate technical bid(s) content and make recommendations.
- Provide 3-D piping design, Provide P&IDs for all systems, Provide PLC design and interface, Provide 3-D electrical design and interface.



# Peregrino







#### Peregrino - Scope of Work, con't.

- Provide equipment expediting / inspection.
- Milestone endorsement / progress payments.
- Construction Management.
- Onsite QA/QC during construction / installation.
- Provide onshore/offshore/commissioning team.
- Prepare Ibama regulatory documents.(HAZOP)





## Liberty Satellite Drilling Island

- Client British Petroleum / Worley Parsons
- Location North Slope, Beaufort Sea, Alaska
- Project Extended Reach Drilling Rig
- Highlights
  - Plan was to revamp and start-up the Liberty Rig located on the Endicott satellite drilling island, 15 miles east of Prudhoe Bay, near Alaska's Arctic coast.
  - Evaluated and assessed the design to advise on "fit for purpose".
  - Completed sufficient engineering to assess the cost of putting everything in working order.







### Liberty - Scope of Work

- Met with state and federal regulations authorities
- Detail Engineering / Work Packages
- Onsite Survey
- Cost Development and Analysis
- Technical Audit / Discovery Phase
- Detail Engineering / Work Packages
- Onsite Survey
- Cost Development and Analysis





#### East Kitchen Lights/Blake 151

- Client Spartan Offshore Drilling / Furie Operating Alaska, LLC.
- Location Cook Inlet, Alaska
- Project East Kitchen Lights Development
  - Engineering and on-site Project/Construction Management for winterizing the Spartan Blake 151 Jack-up drilling rig for arctic environment and modify the existing piping to accommodate drilling operations.



### East Kitchen Lights - Scope of Work

- On site support of drill rig upgrade and maintenance overhaul during winter shutdown in Port Graham, Alaska
  - Performed an electric trace affecting piping and equipment.
  - Added new 15,000# BOP and revise piping,
     Choke Manifold and Choke and Kill lines.
  - Provided QA/QC for 4130 Piping.
  - Scheduled Stress Relieving and Hydrostatic testing.
  - Modified High Pressure Mud Manifold.
  - Specified Fire/Gas Detectors (replaced).
  - Added new Diverter Assembly, hoses for drilling and Shaker Cuttings Auger.
  - Reviewed/approved subcontractors' invoices.









### Berkut Platform

- Client Exxon Neftegas Ltd
- Location Sakhalin Island, Russia
- Project Drilling Rig Re-Design and Certification Support.
- Worked with WorleyParsons and supported the drill rig portion of the project.



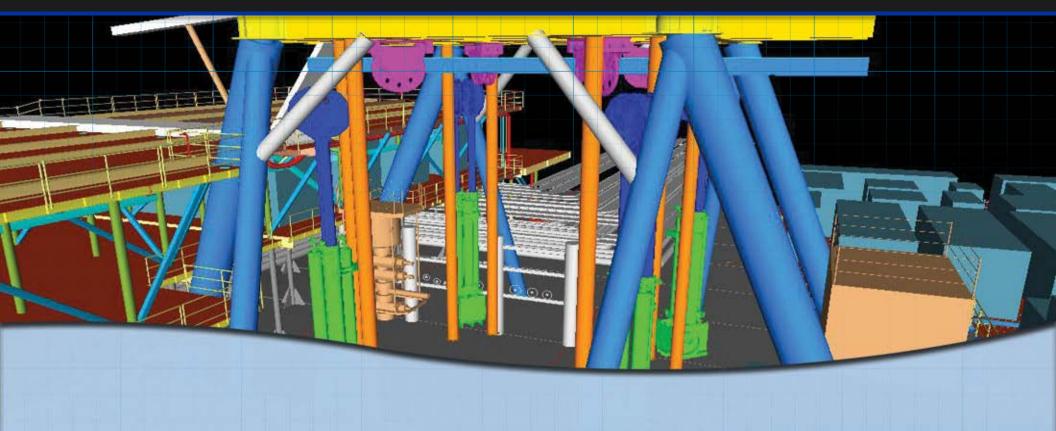


# Berkut - Scope of Work, con't.

- Engineering and Detailed Design support and supervision.
- Review Equipment Specifications.
- Material Handling Engineering and Design
- Drilling/Mechanical Engineering input and support
- Structural Load Analysis support
- 3-D Piping Design support
- 3-D HVAC Design support
- Construction Design/ Field support







# Conceptual Designs, Feasibility Studies and FEED Studies

# WJM Conceptual Design, Feasibility & FEED Study Experience

- Undisclosed Angola TLP
- Undisclosed Arctic Land Rig
- ▶ Pemex Mexico 3,000HP Modular Drilling Rigs
- Devon Polvo Brazil Development
- Statoil Peregrino Brazil Platforms
- BP Liberty Alaska Arctic Land Rig
- Northern Offshore Danish Jackup
- BP Project 20K Gulf of Mexico Advanced Technology Offshore Drilling Rigs
- CAMAC Fairwinds Production System
- Chevron Loran Manatee Trinidad TLP
- SSP Flotel Satellite Service Platform





## Northern Offshore FEED

- Client Northern Offshore
- Location Europe
- Project Jackup FEED
- Scope of Work
  - FEED study to upgrade a jackup drill rig for operations in Danish waters.
  - The upgrade primarily addressed the total replacement of the living quarters to meet Danish regulatory requirements.





# Project 20K™

- Client BP
- Location US Gulf of Mexico
- Project New breed of advanced technology offshore drilling rigs that will unlock the next frontier of deepwater oil and gas resources.
- Scope of Work
  - Retained by BP to review strategies for the development of an ultra deepwater drilling unit





### Loran Manatee

- Client Chevron
- Location Trinidad
- Project Preliminary study considering possible solutions for drilling the production wells on the Loran Manatee Development offshore Trinidad.
- Scope of Work
  - For the platform based solution, WJM team members assembled an equipment list and provided weights and costs to develop this possible option.
  - WJM was also tasked with examining the viability of alternate options.





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### **Flotel**

- Client SSP/Flotel
- Location Undisclosed
- Project The Satellite Services Platform study was done to determine the feasibility of a 3000hp Drilling Rig installation. SSP+ round floater concept.

#### Scope of Work

ENGINEERING AND PROJECT MANAGEMENT SOLUTIONS.

- A weight control study and equipment arrangement for deepwater tree installation was performed.
- WJM worked with SSP on the initial concept development and provided assistance to them as they moved the SSP Plus from concept to design, construction and operation.







# WILLIAM JACOB<sup>™</sup> MANAGEMENT

Thank you!

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